



The State University of New York



FOOD INSECURITY TASK FORCE

September 2019

FINAL REPORT TO THE BOARD OF TRUSTEES

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Ms. Randi Shubin Dresner, President and CEO Island Harvest

Coordinator:

Dr. John L. Graham, Associate Provost for Student Affairs, SUNY System Administration

Student Life Co-Chairs:

Dr. Jeffrey Putman, Vice President for Academic & Student Affairs, Downstate Medical Center, and
Mr. Brendan Caluneo Student Assembly and Hudson Valley Community College

Engagement Co-Chairs:

Ms. Sharon Masrour, Associate Professor, Nassau Community College, and
Ms. Amy Rosen-Brand, Associate Director of Student Accessibility Services, Buffalo State College

Resources Chair:

Mr. Richard Sigal, Co-Director of Stony Brook University Food Pantry

Pantries and Partnerships Chair:

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Prepared by Dr. John L. Graham, Associate Provost for Student Affairs



The State University
of New York

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EXECUTIVE SUMMARY

On November 15, 2017, Chancellor Kristina M. Johnson proposed a resolution establishing a task force to study food insecurity on college campuses. This task force comprised a broad spectrum of interested constituencies including students, staff, faculty, auxiliary food service providers and community and philanthropic organizations. Task force members were charged with studying the issue of food insecurity on college campuses and to recommend changes and best practices to address and alleviate this issue. On December 28, 2017, Governor Cuomo unveiled his 15th Proposal of the State of the State and launched a comprehensive “No Student Goes Hungry” program and required food pantries on all SUNY and CUNY campuses. At that time, only about half of all SUNY and CUNY campuses had food pantries currently in place. New York State would be the first state to require every public campus to have a food pantry. The significance of this charge was underscored in a report and survey done by several national campus organizations, finding that 48% of survey respondents experienced food insecurity in the last 30 days. The same report also found that 55% of the respondents with food insecurity did not buy textbooks. The Governor’s proposal was to ensure consistent and healthy food options were available to young adults on college campuses and that schools either provide physical food pantries on campus or enable students to receive food through a separate arrangement that is stigma free. “If a campus offers students access to quality, affordable food options through an arrangement with an outside food bank, delivery and distribution must be included”. By connecting SUNY campuses with food banks, these partnerships have allowed food banks to expand their provision of healthy, nutritious foods to college students that were a traditionally under served population. Food banks statewide not only assisted in working with SUNY campuses to develop pantries, but have forged valuable and ongoing partnerships to ensure continued access to food, education and certification on topics such as food safety, nutrition education for students and quality assurance to ensure the food is stored and distributed safely.

Dr. Anne Kress, President, Monroe Community College and Ms. Randi Shubin Dresner, President and CEO, Island Harvest Food Bank led the Food Insecurity Task Force. To achieve its goal, the Task Force had four Sub-Committees led by SUNY students, faculty and staff: Student Life, Engagement, Pantries, Partnerships, and Resources. The Task Force held five meetings over a period of sixteen months. With the support from every SUNY campus, System Administration Offices of Academic Health and Hospitals, Institutional Research and Data Analytics, Financial Aid Services, Business and Finance, strategic state agency and affiliated partners such as the Office of Temporary Disability Assistance (OTDA), Hunger Solutions New York, Office of the Governor’s Food and Anti-Hunger Policy Coordinator, Feeding New York State, formerly known as the Food Bank Association of New York State, auxiliary service corporations such as Sodexo and Aramark, 100% of SUNY campuses now have either an on-campus food pantry, off-campus food pantry or a partnership in place where students can easily access healthy, stigma-free food through a wide range of local civic, social and culturally appropriate community-based organizations. SUNY campuses must continue to work with food banks in this capacity to ensure sustainability of these food pantries and partnerships.

SUNY Board of Trustees Student Life Committee Co-Chairs:

Eunice A. Lewin, and Michael Braun, President of the Student Assembly

The work of the Task Force has also helped to shed light on or support the wide range of interventions that address student hunger on SUNY campuses. Some examples include mobile food pantries, cooking classes taught by university auxiliary services for students living on tight budgets, weekend emergency food assistance programs, student emergency fund programs, student health and counseling center collaboration, fundraising by offices of alumni relations, development and university advancement, gift cards to local grocery stores, meal swipe donations, food for fines program, rooftop gardening, and Anabel's Grocery which provide students with subsidized food at a discounted rate. Campuses have expanded Swipe Out Hunger programs, and others have had success using "hub" models like Single Stop.

NYS OTDA, and its long-standing partner, Hunger Solutions New York, helped to raise awareness among students on SUNY campuses about the availability of Supplemental Nutrition Assistance Program (SNAP) benefits, through its Nutrition Outreach and Education Program (NOEP). NOEP is the state's cornerstone SNAP outreach program. SNAP is available to eligible individuals to supplement their food budgets and ensure access to a nutritious diet. Hunger Solutions New York and its NOEP subcontractors launched a targeted campaign in 2018-19 to provide on-campus outreach and education, pre-screening and SNAP application assistance to potentially eligible students with great success. Their expertise and commitment to providing access to SNAP, our nation's largest and most efficient anti-hunger program, is unparalleled.

As required by the SUNY Board of Trustees Resolution, the Task Force, in the 2019 spring semester, conducted a system-wide food insecurity survey assessment that yielded responses from more than 11,000 students from both state-operated campuses and community colleges. 86.3% of those surveyed were undergraduate students and 13.7% were graduate students.

Some notable findings were as follows, 54% of community college students indicated that they were hungry but did not eat because they did not have enough money for food. Moreover, 45% of community college students indicated that they were unable to study or focus because they were hungry and could not afford food. Furthermore, 40% of the students from state-operated campuses indicated that they are unable to eat because they do not have enough money for food. Although SUNY campuses offer a wide range of interventions and services, 66% of students from state-operated campuses and 61% of students from community colleges are unaware as to where they can receive assistance on campus. SUNY has ten Educational Opportunities Centers (EOC) and two Career Centers throughout the state with the objective of providing education and training to help nontraditional students develop skills needed for entry-level positions in workforce development that includes the allied health professions. Of the 662 EOC students that completed the Food Insecurity Task Force survey, 50% indicated that they were hungry but did not eat because they did not have enough money for food. Additionally, 42% indicated that they feel comfortable going to a food pantry and receiving assistance.

Food Insecurity Task Force Members

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Cathy Legacy
The College at Brockport

Deborah Dibble
SUNY Fredonia

Matt Kiechle
Tompkins Cortland
Community College

Nuriyah Clark
Erie Community College

Nina Tamrowski
Faculty Council of
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Onondaga Community
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Food Insecurity Task Force Members

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Administration

EXECUTIVE SUMMARY, *continued*

In addition, The Office of Institutional Research and Data Analytics conducted its biennial Student Opinion Survey in the 2019 spring semester, there were 5,825 with valid answers among the responses. For the first time, a question was asked to students that attend community colleges: “extent to which food insecurity /hunger issues are a problem in being successful at this college”. There were at least six campuses that reported a range 30% to 38% of their students being food insecure. These results from both surveys compel us to look more deeply at the problem of food insecurity on our campuses, and the opportunities to develop strategies to use multi-generational communications to inform students about these services.

The cost of attendance continues to be a concern for many students across the State University of New York campuses. The rising cost of education often focuses on the cost of tuition; the additional costs that students encounter during their pursuit of a college education are often overlooked. These costs, including books, supplies, housing, transportation and personal expenses, increase typical educational costs to a point where even some of New York State’s lowest income students struggle to make ends meet. Unfortunately, even with financial aid funding from grants, scholarships and student loans, some students will come up short. For many students, buying a campus meal plan or buying groceries might fall to the bottom of their list of priorities.

The typical overall cost to attend a SUNY state-operated campus or community college remains extremely competitive and the need-based grant funding provided by NYS is generous. Programs like the NYS Tuition Assistance Program (TAP) and the NYS Excelsior Scholarship provide much needed tuition support for many of our students with a family income up to \$125,000. In addition to providing tuition support, federal Pell grant funding can be used to meet other educational costs including those listed above. Still, students find themselves with unmet need in their financial aid package. Students facing gaps in what they owe and the resources available to pay will be forced to make difficult decisions about how to prioritize expenses.

In 2016-17, the percentage of financial aid recipients at our state-operated campuses who had their entire cost of attendance covered by financial aid was less than 1% of all student financial aid recipients, with 19.2% receiving financial aid covering up to 25% of their cost of attendance at state-operated campuses. Low-income students attending community colleges also saw less than 1% of financial aid recipients fully packaged with financial aid, while 27.2% of financial aid recipients received a package that covered up to 25% of their educational costs. These numbers make it clear that many of our students, including those with lower family incomes, are still looking at funding gaps they must try to fill.

With regards to Pell Grant Awards, tuition coverage, and graduate student income, approximately 40% of SUNY’s matriculated undergraduates receive Pell, which is a federal need/income-based award (35% at state-operated and 42% at community colleges), noting that a maximum Pell award does not fully cover tuition costs at a state-operated institution. In addition, approximately 40% of matriculated undergraduates have their tuition fully covered by any combination of grants and waivers (including, but not limited to, Pell, TAP, SUNY Tuition Credit, and various campus scholarships). Of those graduate students for whom we have financial aid data, about half report being

Food Insecurity Task Force Members

independent with an income between \$0 and \$30,000. (The annual income for a single person to be considered at or below the Federal Poverty Level in 2019 is \$12,490, meaning that at least a portion of these students are living in poverty).

SUNY understands there is more work to be done to help educate students about the cost of a college education and how to pay for college. When difficult decisions need to be made, we want students to be equipped with the right tools. SUNY Smart Track Financial Literacy for College Students is a robust website with tools and a wide variety of resources to assist students with budget planning and paying for college. The website also includes loan calculators and information regarding student loan borrowing. The goal of making such resources available is to encourage good decision making regarding all aspects of college related finances and beyond.

Although financial aid packages within SUNY are oftentimes designed to ensure that students can afford meal plans and food, the reality is that each individual student's circumstances are influenced, in part, by their choices. For a campus to address food insecurity, it must be a collaborative effort amongst all units across campus – it can't just be thought of as one office – like the Dining facilities - responsibility. The Task Force and its campus teams express caution that food insecurity is more complex than simply lacking access to food, and that to address food insecurity on campus, it is frequently more challenging than simply providing meals. Food insecurity is also far more complex for most students than commonly understood and is often poorly defined by students themselves.

SUNY Campuses continue to address food insecurity with a wide range of on-campus services and partnerships. Notwithstanding this fact, the vast majority of students live off campus, each of the recommendations listed below are designed to support all students regardless of their residential status. For SUNY campuses and their strategic partners to sustain the excellent progress that has been made, sustainability and growth is mission critical and therefore must be addressed over the immediate, short and long-term, and well beyond the life of the Task Force. SUNY will need to be entrepreneurial and enterprising.

The Task Force makes the following immediate, short-term and long-term program and policy recommendations to the SUNY Board of Trustees:

Timeframe	SUNY System	SUNY Campuses
Immediate (within academic year)	Advocate for the Governor proposes a \$1 million state investment for schools to implement the program.	Prioritize work-study slots for low-income, vulnerable students.
Short-Term (within two academic years)	Customize Hunger Solution's New York's SNAP online pre-screening tool for college students.	Each SUNY Campus create a "hub" such as The Connection Center, which will help link students and their families to food resources on-campus and in the community.
Long-Term (beyond two academic years)	Create a system-led culture of annual giving to address food insecurity.	Support a strong advocacy agenda that supports the Child Nutrition Reauthorization bill which improves the WIC program protecting SNAP at federal level.

**For a complete list of Task Force recommendations, see pages 14-17.*

- Teresa Foster
SUNY System Administration
- Dr. Leah Wentworth
SUNY System Administration
- Maureen Maillard
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- Patricia Thompson
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- Susan Zimet
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- Brandon Aldous
Empire State College
- Sharon Huard
Upstate Medical
- Christopher Adams
SUNY Suffolk
- Theresa Wheeler
SUNY Purchase
- Beverly Burka
Columbia Greene CC

GOAL of the TASK FORCE

Trustee Joseph Belluck raised the question about student food insecurity and SUNY responded!


PHASE 1 First 6 Months

PHA First

Process Indicators

Performance Indicators


Process Indicators




System-wide Assessment of Hunger and Food Insecurity Completed




Food Pantry commitments signed by all SUNY Colleges currently without a food pantry




Initial committee recommendations forwarded to the Task Force




Committees charged and working





Template for SUNY College/Local Food Bank MOU/MOA created





Initial list of possible resources identified


 Completed

 Phase 3 Initiatives

 Ongoing

 Survey Assessment

 Conference



Initial list of possible policy/procedure (system and state level) changes identified

The Food Insecurity Task Force, empanelled by SUNY Chancellor Kristina Johnson, PhD, is comprised of a broad spectrum of interested constituencies, including students, staff, faculty, auxiliary food service providers and community and philanthropic organizations. The goal of the Task Force is to *study the issue of food insecurity on college campuses and recommend the necessary changes and best practices to alleviate this serious issue*. The Task Force will present a preliminary and final report to the Student Life Committee of the Board of Trustees.

SE 2
Year


PHASE 3
First 18-24 Months


Performance Indicators


Process Indicators


Performance Indicators



Food Pantries or Partnerships at all SUNY Campuses



System-wide Assessment of Hunger and Food Insecurity Completed



Task Force submits report to the SUNY Board of Trustees



Promising practices catalogued, communicated, and disseminated


Task Force drafts report


Reporting on Student Basic Needs added to campus-level data collected by SUNY


Inaugural SUNY Conference on Student Basic Needs


Task Force proposes policy and procedure changes to System based on report

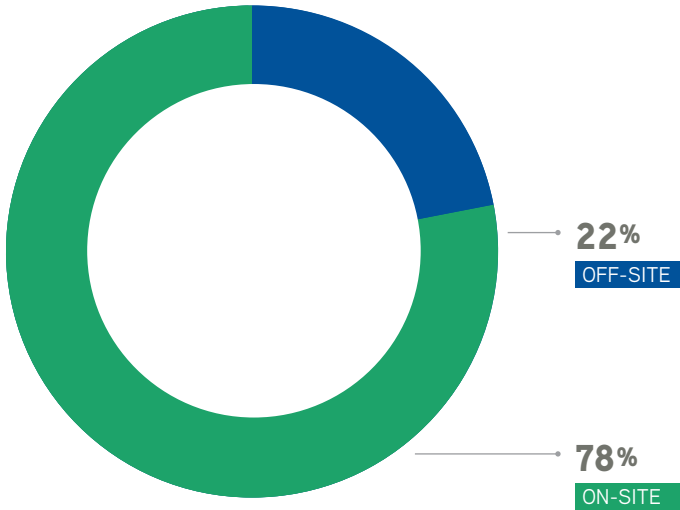

Second SUNY Conference on Student Basic Needs

2020

CAMPUS SURVEY RESULTS

GOAL MET!

Our goal of **100%** has been met ahead of schedule



Governor Cuomo has announced that **100%** of all New York State public colleges will have a food pantry or stigma-free food access for students in need by the end of the fall semester.

STATE OPERATED CAMPUSES

- University at Albany*
- Alfred State*
- Alfred University*
- Binghamton University*
- The College at Brockport
- Buffalo State College*
- SUNY Buffalo*
- SUNY Canton*
- SUNY Cobleskill
- Cornell University*
- SUNY Cortland
- SUNY Delhi
- SUNY Downstate
- Empire State College
- SUNY ESF
- Farmingdale State College
- SUNY Fredonia
- Geneseo*
- Maritime College
- SUNY Morrisville
- SUNY New Paltz*
- Old Westbury
- SUNY Oneonta*
- College of Optometry
- SUNY Oswego*
- SUNY Plattsburgh*
- SUNY Potsdam
- Purchase College*
- Stony Brook University*
- SUNY Poly
- Upstate Medical University*

COMMUNITY COLLEGES

- SUNY Adirondack
- SUNY Broome CC*
- Cayuga CC
- Clinton CC*
- Columbia Greene CC
- Corning CC
- Dutchess CC*
- Erie CC
- FIT
- Finger Lakes CC*
- Fulton-Montgomery*
- Genesee*
- Herkimer County CC
- Hudson Valley
- Jamestown CC
- SUNY Jefferson
- Mohawk Valley CC
- Monroe CC*
- SUNY Nassau*
- Niagara County CC
- North Country
- Onondaga CC*
- SUNY Orange
- SUNY Rockland*
- SUNY Schenectady
- Suffolk County CC*
- SUNY Sullivan
- Tompkins Cortland
- SUNY Ulster
- SUNY Westchester*

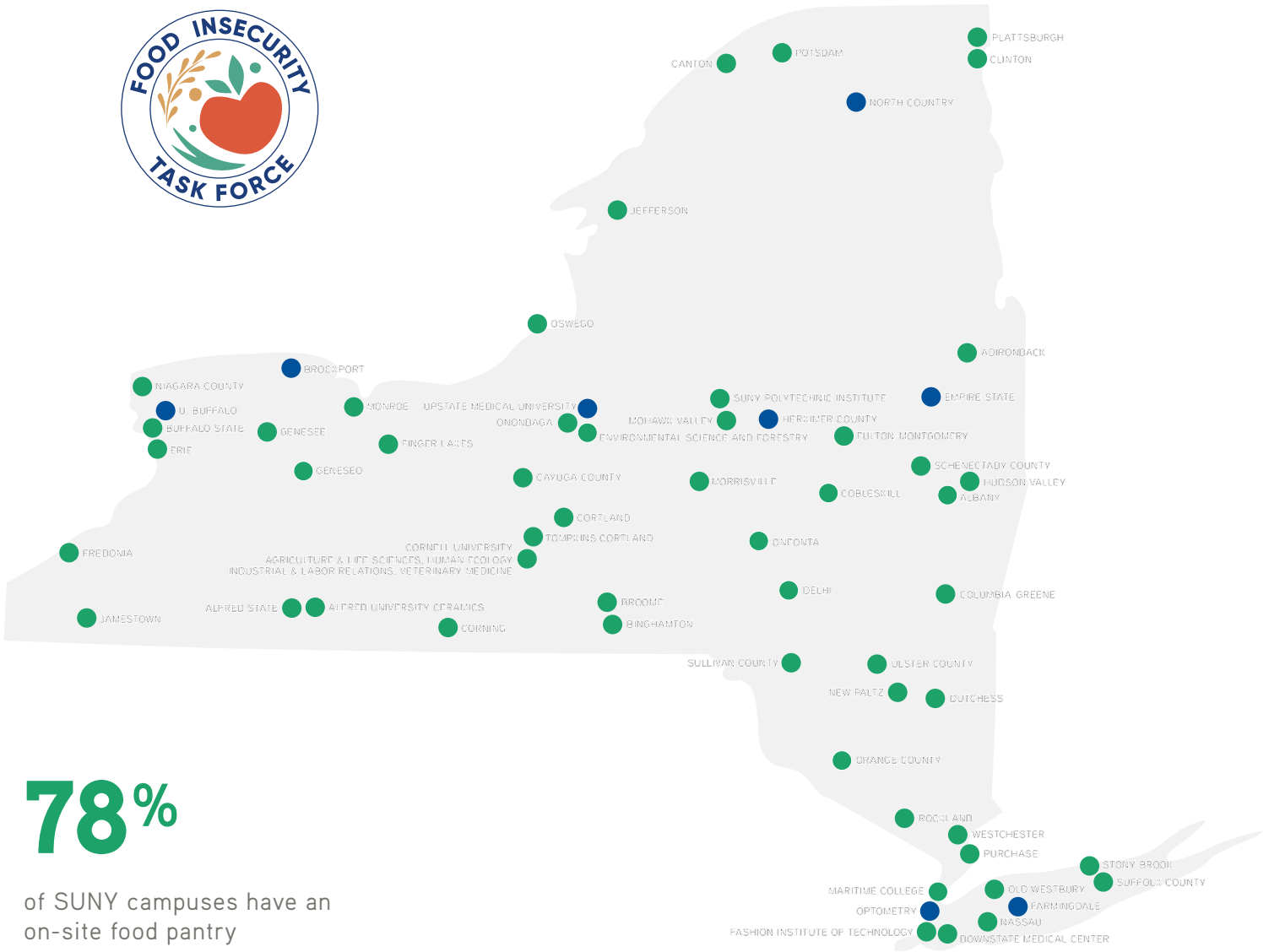
SUNY Chancellor

Kristina M. Johnson

said, "Food insecurity can affect anyone, including the students enrolled in our campuses. Under the Governor's leadership and with incredible support from all 64 SUNY campuses and partnerships across the state, we are quickly changing not only the conversation about hunger on our campuses, but how we support our students in critical need. Together, we are providing needed nutrition, ending the stigma around food insecurity, and helping ensure no student is forced to drop out because of limited access to the healthy food they need."

**Other Interventions in place:*

- SNAP
- Civic Organizations
- Community Based Food Banks
- Emergency Food Assistance



78%

of SUNY campuses have an on-site food pantry

22%

are in partnership with an off-campus food pantry and provide students with options for “stigma-free” access to food. SUNY campuses are ahead of the December 31st deadline and are fully compliant with the Governor’s “No Student Goes Hungry” initiative.



SUNY Food Insecurity Task Force Assessment

In the spring of 2019, SUNY System Administration staff from Student Affairs, Health and Hospital Affairs and Institutional Research developed an online survey focused on understanding the burden and impact of food insecurity, as well as knowledge, comfort using, and actual utilization of campus/community food pantries. The Food Access survey

was administered to campuses through the Chief Academic Officers listserv and promoted by the Provost of the State University of New York. There were two links—one for community colleges and one for state-operated colleges. Campuses were instructed to send the link and a promotion email to all students. The survey was conducted with a single

State Operated and Community Colleges - Survey Results

Survey Question	State Operated	Community Colleges
Are you an undergraduate or graduate student?	86.3% undergraduate 13.7% graduate	N/A
Think about your experiences this semester:		
Were you ever hungry but didn't eat because you didn't have enough money for food?	Yes: 40.5% No: 59.5%	Yes: 54.7% No: 45.3%
Have you ever been unable to study or focus because you were hungry, and could not afford food?	Yes: 32.9% No: 67.1%	Yes: 45.2% No: 54.8%
Think about a food pantry on your campus or in your community as you answer the next 3 questions:		
I know how to receive assistance at my campus or community food pantry.	Yes: 33.8% No: 66.2%	Yes: 39% No: 61%
I feel comfortable going to a food pantry and receiving assistance.	True: 16.2% Somewhat true: 40% Not true: 43.8%	True: 19.4% Somewhat true: 38.9% Not true: 41.7%
I have received food or other items from a pantry on campus or in the community.	Yes: 14.1% No: 85.9%	Yes: 20.7% No: 79.3%

Educational Opportunity Centers - Survey Results

Survey Question	EOC
Think about your experiences this semester:	
Were you ever hungry but didn't eat because you didn't have enough money for food?	Yes: 50% No: 50%
Have you ever been unable to study or focus because you were hungry, and could not afford food?	Yes: 37.5% No: 62.5%
Think about a food pantry on your campus or in your community as you answer the next 3 questions:	
I know how to receive assistance at my campus or community food pantry.	Yes: 50.5% No: 49.5%
I feel comfortable going to a food pantry and receiving assistance.	True: 42.9% Somewhat true: 33.5% Not true: 23.6%
I have received food or other items from a pantry on campus or in the community.	Yes: 32% No: 68%

administration; there was no reminder protocol for this survey. There were also no incentives used for this survey.

The survey was developed and shared with campuses in March 2019, and they had until the beginning of May to distribute the survey to students, with the survey left open

to responses through May 30. One campus entirely opted out of survey administration. The table below outlines the survey questions and results, as well as the populations asked each question. There were approximately 11,000 responses to the Food Access survey: 4,527 from community college students and 6,618 from state-operated college students.

Table 1

SUNY 1 Compared to CUNY and NYS Private Non Profits 2, AY 2016-17 Awards

Sector	% of Undergraduates Awarded Pell Grants	% of Undergraduates Awarded Federal Loan	% of First Time Full Time Matriculate Undergraduates Awarded Any Financial Aid
SUNY Total	35.3%	45.7%	80.7%
SUNY Four Year	36.3%	60.8%	84.4%
SUNY Two Year	34.3%	33.6%	77.5%
CUNY Total	50.8%	10.5%	81.7%
SUNY Four Year	48.6%	13.3%	81.5%
SUNY Two Year	54.2%	6.3%	82.0%
NYS Private Non Profit Total	25.3%	45.4%	85.0%
NYS Private Non Profit Four Year	25.2%	45.2%	85.0%
NYS Private Non Profit Two Year	40.8%	62.9%	86.1%

Notes:

Does not include Cornell, Alfred Ceramics or Optometry.

Institutions in similar Carnegie Classifications. Other than medical schools does not include special focus institutions (CCBasic 24, 26-33)

Source: IPEDS Student Financial Aid Survey, 2017

SUNY System Administration Office of Institutional Research and Data Analytics

August 5, 2019

Table 2

Matriculated Undergraduate Students Who are NYS Residents and Tuition Liability 1 after Various Grants and Waivers at SUNY Campuses 2, AY 2016-17

Sector	Total In-State Enrollment	No. of Students Tuition Fully Covered by Grants/Waivers	% of Students Tuition Fully Covered by Grants/Waivers
Total	309,686	122,409	39.5%
Full Time	245,808	104,661	42.6%
Part Time	63,878	17,748	27.8%

Notes:

Used campus tuition numbers for AY 2016-17.

Cornell and Alfred Ceramics do not submit Financial Aid data. Optometry does not have undergraduate students. These three campuses are not included.

Includes Matriculated Undergraduate Students who were FT or PT in Fall 2016 and had New York State Residency based on Enrollment-Permanent Residence.

Data Source : SIRIS Enrollment and Student Financial Aid

SUNY System Administration Office of Institutional Research and Data Analytics

August 5, 2019

Table 3

Graduate Students on SIRIS Financial Aid Submissions by Dependency and Income, AY 2017-18

ISIR Student Dependency	IPEDS Income Level Description	Enrolled in Fall Student Count
Total		22,804
Dependent	\$0-30,000	7
	\$30,001-48,000	2
	\$48,001-75,000	3
	\$75,001-110,000	5
	\$110,001 and more	9
Dependent Rejected	Unknown	22
Independent	\$0-30,000	11,296
	\$30,001-48,000	1,387
	\$48,001-75,000	1,082
	\$75,001-110,000	721
	\$110,001 and more	578
Independent Rejected	Unknown	36
Not Reported	Unknown	7,656

Award Year is equal to / is in 2017-18

Undergrad or Graduate is equal to / is in Graduate

Fall Home Enrolled at Campus (Y/N) is equal to / is in Y

In Fall 2017, SUNY's graduate student enrollment was 40,439. Not all graduate students are reported on SIRIS Financial Aid Submissions. They may not be eligible or may not have applied.

Of the 22,804 on the 2017-18 Financial Aid Submissions, 11,296 or about 50% report being Independent with incomes between \$0 and \$30,000.

RECOMMENDATIONS

Immediate

SUNY SYSTEM ADMINISTRATION

- Advocate for Governor Cuomo to make a \$1M state investment for Colleges to implement and expand food insecurity programs.
- Update SUNY enrollment and registration documents to include data that would trigger early alerts for students who may need intervention for food/housing/mental health etc.
- Urge NYS to clarify and make simpler college student SNAP rules by:
 - Counting particular courses of study at community colleges as a state or local SNAP Employment and Training component for SNAP eligibility purposes
 - Providing more clear information on student eligibility online and in outreach materials to help students and SUNY staff/ faculty better understand SNAP student eligibility rules
 - Providing more training for caseworkers serving this population
- Fund all campuses to have a SUNY Cart to meet immediate needs and direct to campus food pantry
- Create a SUNY blog/ portal dedicated to demonstrating and detailing initiatives taken by SUNY to address food insecurity on campus, with multiple forms of media. Videos, articles, testimonials, comments, and impacts SUNY's efforts have had on the students. These would be linked through SUNY.edu and be regularly updated.
- Develop an organization to receive funds via SEFA: New York State Employees Federated Appeal or similar method for those interested in being involved to contribute funds.
- Create a guideline and framework to explain aid options including and beyond those available through FAFSA filing
- Engage with auxiliary services that serve multiple SUNY campuses (e.g., Aramark, Sodexo) to establish meal swipe and donation programs.
- Identify and train a campus coordinator who is familiar with SNAP rules for college students, including eligibility, work-study, application requirements, etc. These individuals would receive enhanced training through a funded agreement with Hunger Solutions New York.
- Implementing the SNAP Restaurant Meal Program for homeless students to use on campus



SUNY CAMPUSES

- Prioritize work-study slots for low-income, vulnerable students
- Establish an on-campus point person who is familiar with SNAP Student Rules and Work Study. These individuals would be trained by Hunger Solutions New York and receive ongoing technical assistance. Continue to collaborate with Hunger Solutions New York to promote and assist with enrollment for SNAP and WIC.
- Exhaustively assess campus communications to determine ways to promote resources for food insecure students. Website, student portal, social media: Include information about SNAP, WIC, (eligibility, enrollment, links to application resources) pantry messages, open hours, other food resources, and upcoming events. Make information organized and easy to find
- Encourage Campuses to connect with Cornell Cooperative Extension nutrition educators (SNAP-EDUCATION) within their respective counties to assist with nutrition education and community-based hunger resources information for students at appropriate Student Life/Student Orientation events on campus.
- Ensure that individual campus health offices are familiar with spotting the signs of food insecurity amongst student patients and have resources available within health settings to improve food access for food insecure students.
- Strengthen and maintain partnerships with local/regional Food Banks.
- Create a Meal Swipe donation program (i.e. Swipe Out Hunger)
- Expand SNAP and WIC pre-screening and application assistance services on campus (i.e. Nutrition Outreach and Education Program ((NOEP) and WIC Help NY) or use a “hub” model like Single Stop). Promote availability of these services on website, social media, and other communication channels, and relevant entities, such as student health centers and campus childcare centers.
- Know and engage in current best practices that fit with campus culture and capacity
 - Adopt-a-Week Program to keep pantry filled
 - Suggestion Box to identify “hidden” barriers or needs.
 - Visible, non-stigmatizing, universally accessible signage and online information
 - Ongoing campus presence of pantry at events and in heavily trafficked areas
- Encourage Food Service Companies to donate funds, food items, or space to university-managed food pantries.
- Work with stakeholders to develop strategic plans for each campus including elements such as the following:
 - Host farmers markets or Community Supported Agriculture pickup locations
 - Inclusion of pantry information in orientation and campus tours
 - Appreciation and recognition for volunteers, including a “thank you” committee
 - Quarterly Newsletter
 - Low cost grocery stores and farmers’ markets
 - Addressing transportation as a barrier to food security
 - 24 hour pantries with self-check out
 - Awareness and training for college community
 - Backpack programs during breaks
 - Food Recovery Networks

RECOMMENDATIONS

Short-term

SUNY SYSTEM ADMINISTRATION

- Customize Hunger Solution's New York's SNAP online pre-screening tool for college students to help students immediately and confidentially learn about potential SNAP eligibility and be referred for individual assistance from college SNAP coordinator, NOEP Coordinator, or other SNAP application assistor. Promote across SUNY system.
- Create a SUNY interactive website with a map locating campus food assistance providers, hours of operation, and points of contact "Bridging the gaps" when students are not on campus to access assistance summer/winter breaks, transfer, fulfilling internships, etc.
- Dovetail on the success of the SUNY'S GOT YOUR BACK initiative and create a state-wide campaign with a similar bag packing model focused on food insecurity. Call it SUNY'S FOOD FIGHT.

Long-term

SUNY SYSTEM ADMINISTRATION

- Create a system-led culture of annual giving to address food insecurity.
- Support a strong advocacy agenda that supports the Child Nutrition Reauthorization bill which improves the WIC program
- Collaborate with WIC agencies to provide satellite WIC clinics and/or nutrition education on campus
- Advocate for more Hunger Prevention and Nutrition Assistance Program (HPNAP), NOEP, and WIC Help NY funding for pantries, SNAP, and WIC assistance on college campuses
- Oppose any efforts to cut SNAP benefits, reduce eligibility, or restrict access for all eligible people
- Advocate for exceptions to food stocking rules for campus SNAP and WIC vendors based on the population they serve. For example, allow more SNAP flexibility to purchase grab-and-go items and healthy, affordable food, or ease foods stocking requirements so that campus stores may be WIC approved.
- Provide easy to understand information regarding student eligibility for SNAP and WIC on the Food Nutrition Service website as a resource to colleges and state SNAP and WIC agencies
- Coordinate FNS regional offices to collect and review best practices and innovative solutions from states about existing SNAP and WIC flexibilities regarding food insecure college students and share these with state SNAP and WIC agencies
- Advocate for increase or dedicated federal Work Study funding to assist vulnerable food insecure students, helping them with their SNAP eligibility.

SUNY CAMPUSES

- Each SUNY Campus create a “hub” such as The Connection Center, which will help link students and their families to non-academic resources on-campus and in the community.
- Accept SNAP and WIC on campus at food marts or other approved vendors
- Include information about SNAP and WIC in enrollment, financial aid letters, online financial aid screeners, and application sites
- Establish a “guest meal ambassador” program where college and student leaders can invite students in need to lunch and introduce them to on-campus resources
- Ensure that students are aware of the programs that are available on and around campus.
- At the discretion of the campus or academic department, encourage faculty to list available services when distributing their syllabus at the beginning of every semester.

SUNY CAMPUSES

- Support a strong advocacy agenda that supports the Child Nutrition Reauthorization bill which improves the WIC program
- Collaborate with WIC agencies to provide satellite WIC clinics and/or nutrition education on campus
- Advocate for more Hunger Prevention and Nutrition Assistance Program (HPNAP), NOEP, and WIC Help NY funding for pantries, SNAP, and WIC assistance on college campuses
- Authorize more food stores near campus and off campus housing when determined an area is under served
- Oppose any efforts to cut SNAP benefits, reduce eligibility, or restrict access for all eligible people
- Advocate for exceptions to food stocking rules for campus SNAP and WIC vendors based on the population they serve. For example, allow more SNAP flexibility to purchase grab-and-go items and healthy, affordable food, or ease foods stocking requirements so that campus stores may be WIC approved.

STRATEGIC INVESTMENTS



Swipe Out Hunger is a national, nonprofit committed to ending college student hunger. It collaborates with colleges and universities to provide financially and logistically efficient anti-hunger programs. The organization's flagship program, "The Swipe Drive," allows students to donate their extra meal plan swipes to their peers who face food insecurity on campus. Recognized for its entrepreneurial nature, Swipe Out Hunger has been named an Obama White House Champion For Change and its founder, Rachel Sumekh, has landed a spot on the Forbes' 30 Under 30 list. From its beginnings as a grassroots movement at UCLA in 2010, Swipe Out Hunger has since served 1.7 million nourishing meals across 32 states and more than 80 campuses.

Across each of these campuses, the Swipe Out Hunger program varies in structure and design to best suit the needs of each institution. The Swipe Out Hunger national staff works directly with each program to advise on best practices in developing anti-hunger programs on campus.

Given its far reach, Swipe Out Hunger is experienced in working in partnerships with university systems, like SUNY. The organization has worked with both the University of California's nine campuses and many of the California State University's 23 campuses to effectively scale meal assistance programs. Swipe Out Hunger's ongoing support, from starting a program to sustaining its impact on campus, enables these programs to be responsive to campus culture and students' needs at each institution.



"Swipe It Forward" utilizes a campus meal swipe system for donated meals.

SUNY Delhi Pioneers SUNY-Wide Initiative to Fight Student Hunger

In an effort to address the reality of student hunger and food insecurity, SUNY Delhi has developed a proactive new program, Swipe It Forward, designed to offer a discreet way for students in need to receive donated meals on their meal swipe account. To recognize the launch of the program, representatives from SUNY administration and Governor Andrew Cuomo's Office of Temporary and Disability Assistance (OTDA) visited the Delhi campus to discuss the initiative and how they hope it will lead to a SUNY-wide strategy to expand on existing efforts to end hunger among college students.

Affecting 1 in 3 college students nationally, food insecurity threatens a student's ability to focus in class, stay in school, and feel part of the campus community. In addition, there is a stigma around being low-income and shut out from a communal space such as the dining hall. Swipe It Forward allows students to anonymously request meal swipes on their cards from an online meal bank where students with unused bonus meals are able to donate them.

SUNY Delhi's Food Insecurity Task Force developed the program in collaboration with Swipe Out Hunger, a national non-profit organization working with over 80 campuses nationwide. The first of its kind within the SUNY system, Swipe It Forward will be implemented at SUNY Delhi in Fall 2019.

"We are exceptionally pleased with the leadership and excellent work taking place to address student hunger at SUNY Delhi," said John L. Graham, Associate Provost for Student Affairs for SUNY. "As we continue to work assiduously in service to students to address what is now a national challenge on the higher education landscape, it will take the collective efforts of key internal and external stakeholders to develop and sustain long-term solutions.



Supported by the Chancellor and the SUNY Board of Trustees, the Food Insecurity Task Force is developing a comprehensive intervention platform of strategic partners such as Swipe Out Hunger to widen our existing efforts to complement the excellent support our campuses already provide to students through on and off campus food pantries and community-based partnerships with food banks and emergency food assistance service providers.”

“We view SUNY Delhi as early adopters of innovation and Swipe Out Hunger as the next phase of important relationships needed to achieve the long-term goals of the Food Insecurity Task Force,” Graham continued.

According to Tomás Aguirre, Vice President for Student Life at SUNY Delhi, Swipe It Forward offers an empowering experience for students on both sides of the issue. “It is an innovative solution in educating students about this nationwide problem that also allows for a thoughtful and dignified way to offer or receive support between fellow



Left to right: John L. Graham (SUNY Assistant Provost for Student Affairs), Michael Laliberte (SUNY Delhi President), Susan Zimet (Food and Anti-Hunger Policy Coordinator for the NY Governor’s Office of Temporary and Disability Assistance)

students. I’m proud that our task force has actively sought solutions to food insecurity on our campus and can now serve as the model for other SUNY campuses.”

Cornell University



Cornell University

Last year, Cornell partnered with Swipe Out Hunger. The key component of Swipe Out Hunger that is vitally important to students is its anonymity. Eligible students utilizing the program receive donated meals on their cards and so it is impossible for peers to determine whether or not their fellow students are food insecure. The Office of the Dean of Students handles the eligibility for the program and makes the certification process easy for students to obtain. For students donating meals, they are able to donate only their bonus meals. Each student on a meal plan receives four bonus meals that are able to be utilized for guests on campus. The requirement that students can only donate bonus meals serves to help ensure that our generous minded students are not inadvertently causing food insecurity of their own. Of those bonus meals, a student may donate one meal. Cornell has publicized this (first offered in the spring semester of 2019) through different tabling events for students and informational email newsletters, and in the first semester received 400 meals donated by students to their peers. The growth in the program with one significant change has been instructive. For this year’s incoming class of students, when signing up for a meal plan, Cornell offered the ability to donate a bonus meal when signing up for their meal plan. This has resulted in 1,820 meals being donated this year, a far greater increase. Tabling events at student orientation events on campus are expected to bring in additional donations. The swipe out hunger platform speaks to this generation of students feeling of community and great desire to “do something” to help out their fellow students and is a wonderful way to build community and caring for entering students. It’s important to know however that Swipe out Hunger is of course, a short-term fix for food insecurity challenges.



Hunger Solutions New York:

Hunger Solutions New York, the state’s lead contractor on SNAP outreach and application assistance can provide training and technical assistance to campus coordinators through a funded agreement. The Campus SNAP coordinators would be trained on SNAP Student Rules and Work Study, eligibility, application assistance, with ongoing technical assistance from a Hunger Solutions New York staff member.

Launch statewide digital-based SNAP outreach, pre-screening, and application assistance by customizing Hunger Solution’s New York’s SNAP online pre-screening tool for college students to help students immediately and confidentially learn about potential SNAP eligibility and be referred for individual assistance from college SNAP coordinator, NOEP Coordinator, or Hunger Solutions New York call center staff.

Referrals to NOEP coordinators made when in-person assistance is desired or needed.

The pre-screening tool can be customized to ask appropriate questions for college students, and other identified audiences. Through partnerships with SUNY and individual campuses, the tool could be promoted through their communication channels with services provided through NOEP call center staff and/or NOEP Coordinators.

STRATEGIC INVESTMENTS

SINGLE STOP

Imagine the possibilities

Over the past three years, Single Stop has worked with Monroe Community College to implement a sustainable, holistic service model providing students with access to public benefits, childcare assistance, free tax preparation, and a myriad of other services. Over 700 students have been screened via the Single Stop technology and referred to resources to meet their basic needs including food and nutrition programs like SNAP, WIC, and pantry referrals. Concurrently, the SUNY system convened a Food Insecurity Task Force to implement food pantry access to all students and achieved a ground-breaking 100% participation rate across all campuses.



TECHNOLOGY



TRAINING



DATA

Nationally, over half of all college students are reported to be food insecure according to a 2017 survey conducted by the Wisconsin Hope Lab. Those students are also more likely to struggle with housing, childcare, and transportation issues. The U.S. Government Accountability Office estimated in 2016 that over 3 million students across the country are eligible for SNAP benefits, yet less than half actually enroll. SUNY's Chancellor Kristina Johnson has written that the hunger crisis in higher education is "a growing problem that demands a collective, proactive and quick response." Through integration of Single Stop's comprehensive program model, SUNY could not only address food insecure students enrolled with the system, but utilize data to identify trends in real-time, anticipate the needs of students, and intervene before the point of crisis.

PROGRAM MODEL

Single Stop partners with educational institutions to improve the well-being of low-income students by connecting individuals to public benefits and other community resources to address nonacademic barriers to college completion. Our innovative technology platform screens students and determines their eligibility for resources, while college staff use this information to provide individualized counseling to students, guiding them through the process of applying for the benefits and services that they are eligible to receive. College staff are able to determine a student's eligibility in as little as 15 minutes, and access a custom-built database of local resources. Additionally, Single Stop provides consulting on benefits access, program institutionalization, and strategic planning. Colleges benefit by having a sustainable, capacity-building retention program that integrates existing programs on campus with community-based resources. In turn, students experience a stronger persistence network, increased financial support and better academic performance.

SINGLE STOP IMPLEMENTATION IN 4 PHASES

PROJECT PROCESS

1 PILOT

Working with SUNY's central office, Single Stop will identify seven campuses representing an array of geographies (urban, suburban, and rural) as well as type of school (2-year and 4 year). During an 8-week launch course, school staff will be trained on benefits eligibility and the Single Stop technology. Single Stop consultants will work with colleges to optimize the program model and create systems of integration to maximize impact. Colleges will receive the tools, training, and support they need to build capacity and implement a Single Stop model on campus.

2 ANALYSIS & PROGRAM REFINEMENT

Pilot sites will be assessed using Single Stop's success rubric which evaluates integration, process implementation, staff buy-in, and site performance towards goals. Single Stop will provide access to continued help desk support, training, and consulting. Results from the pilot will be shared system-wide and the next round of participants will begin onboarding.

3 EXPANSION & WRAPAROUND SERVICES

Building on the success of the pilot sites, Single Stop will expand services to an additional 25 campuses. Existing sites will work with Single Stop to explore opportunities to build on-campus capacity for integration of wraparound services like financial coaching, free tax preparation, and healthcare enrollment. New sites will start the program implementation process that was completed by phase 1 sites, adjusting for best practices that were refined in phase 2.

4 SYSTEM-WIDE IMPLEMENTATION

The final group of schools will be trained on the Single Stop model resulting in system-wide adoption and implementation. At this point, the pilot sites should be experiencing a fully institutionalized program with on-site staff support, a fully developed community network for referrals, and well established relationships with wraparound services partners. Sites launched during phase 3 will begin to integrate wraparound services, and the last round of schools will be trained and launched.



BY THE NUMBERS

\$6
BILLION

IMPACT

\$1:\$20

ROI

1.9M

HOUSEHOLDS SERVED

\$3,297

AVG VALUE RECEIVED
BY HOUSEHOLD

SINGLE STOP GETS STUDENTS CLOSER TO GRADUATION

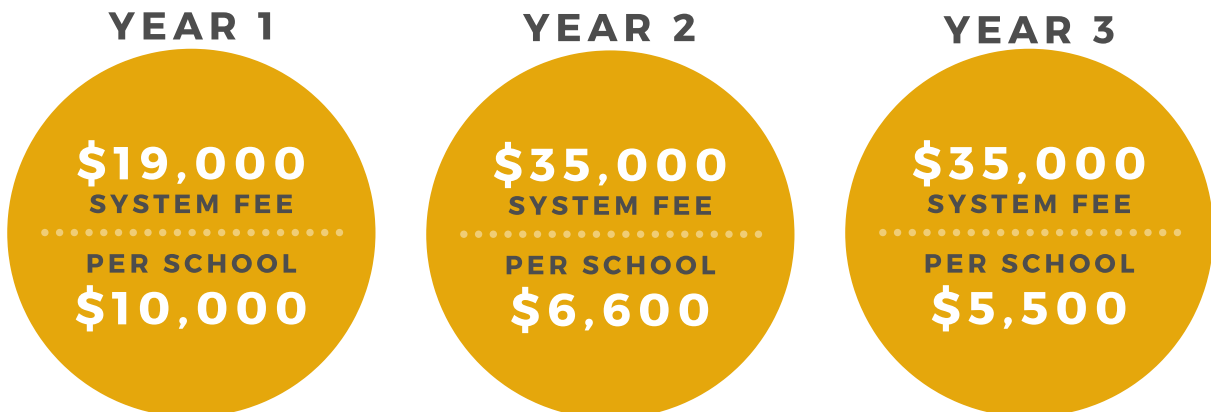


Education is the best indicator for economic mobility yet nationally less than 40% of first-time students will graduate in six years. Recently, an independent evaluation by Metis Associates found that students who utilized Single Stop services were more successful in college than their peers who did not. First time college students who participated in Single Stop services were **9.6 percentage points more likely to stay enrolled or have graduated** after three years than their peers who did not utilize Single Stop and had degree-bearing credit pass rates that were 5.6 percentage points higher. **Graduation rates were 6 percentage points higher**, too. Since Single Stop began partnering with colleges in 2009, we've connected approximately 270,000 students to benefits and services valued over \$548 million. Single Stop is a powerful intervention tool to help colleges guide students towards graduation and financial security.

INVESTMENT

Single Stop's fee model includes building a customized web-based site for each campus that includes our proprietary benefits screener, case management tool, and data reporting dashboard. Costs are shared between the system and participating schools whereby the system pays the technology licensing fee and each school covers their own program support costs. Program costs decrease over time as the program is institutionalized on each campus.

- Customized Technology
- Comprehensive Launch Curriculum
- Benefits Training and Support
- Persistence Network Building
- Wraparound Services Consulting
- Data and Evaluation
- Strategic Planning
- Help Desk Support



WE WORK FOR STUDENT FOOD SECURITY

March 2019



November 2018



July 2018



STRATEGIC INVESTMENTS



As the leader in Quality of Life services, **Sodexo** believes all children deserve access to sufficient healthy food every day so they can learn, play and thrive. That's why, in 1996, we created our Stop Hunger initiative and, in 1999, launched the **Sodexo Stop Hunger Foundation**, a not-for-

profit organization. Our mission is to ensure every child in the United States grows up with dependable access to enough nutritious food to enable them to lead a healthy, productive life- because no child should be hungry today or risk being hungry tomorrow. We do this by mobilizing volunteers – including Sodexo employees, clients, customers and youth – to contribute to hunger-free communities across the United States. Stop Hunger is a leading force in the fight against hunger in 41 countries. Our hunger-fighting team is made up of Sodexo employees, clients, customers and vendors as well as youth leaders and carefully selected nonprofits. Globally, we support social entrepreneurs to set up innovative systems to fight against hunger and malnutrition and provide assistance in emergencies or climatic disasters affecting entire populations in areas of chronic hunger. In the United States, we work with and through our partners to mobilize experts, innovators, volunteers and donors to feed children today and advocate for policies that ensure no child is hungry again tomorrow.

We also focus on the following common activities:

Servathon

Sodexo sets aside the month of April for employees to join forces globally to fight hunger in their local communities. Employees gain gratifying experiences while developing important team-building skills. Activities include fundraisers, food drives, volunteering at food banks, donating surplus food and payroll deductions.

Payroll Giving

All Sodexo employees can contribute to the Sodexo Stop Hunger Foundation by donating a portion of their pay check. Sodexo is proud to match all employee contributions dollar-for-dollar and 100% goes directly to support hunger-fighting initiatives.

Food Recovery and Donations

Sodexo donates surplus perishable and non-perishable food to Feeding America members and food banks across the country. All of our food service operations are encouraged to donate safe surplus food to local food banks. Donating food that would otherwise go to waste not only feeds hungry people, it helps the environment by reducing food waste. We also partner with student-led nonprofits, like The Campus Kitchens Project and Food Recovery Network, which spearhead food recovery efforts on campuses where Sodexo operates.

Cause-Related Partnerships

We have several partnerships within our supplier network through which products are sold to Sodexo accounts and consumers with a portion of the sale benefiting the Sodexo Stop Hunger Foundation.

Point-of-Sale

Consumers are asked to donate to the Sodexo Stop Hunger Foundation at the point of checkout.

Community Gardens

The Sodexo Stop Hunger Foundation funds many community garden projects through our Youth Service America (YSA) partnership and the Youth Grant Program. Community gardens provide opportunities for those in need to eat fresh fruits and vegetables they may not have the opportunity to buy. Gardens also educate children on the importance of eating healthy.

We provide additional support through the following programs:

Feeding Our Future®

A summer meal program where Sodexo partners with hunger relief organizations to provide free nutritious meals to children who would otherwise go hungry.

Backpack Food Program

A program where local food banks, supported by Sodexo, provide backpacks filled with nutritious, easy-to-prepare, non-perishable food to students in need to take home and eat when school meal programs are unavailable.

Campus Food Pantries

A program that supports food pantries on campuses where Sodexo operates in order to help increase access to nutritious food so students can focus on their health, wellbeing and success.

The Sodexo Stop Hunger Foundation is committed to identifying, investing in and scaling innovative, youth-designed and -led solutions to childhood hunger.

- **Stephen J. Brady Stop Hunger Scholarships** – This program recognizes and rewards students across the United States, ages 5 to 25, who make a significant impact in the fight against hunger and a positive change in their own communities. Winners receive a \$5,000 scholarship for their education and a \$5,000 grant for the hunger charity of their choice.
- **Heroes of Everyday Life®** – This program honors Sodexo employees who have demonstrated exemplary service to others in the fight against hunger. Recipients are recognized at the annual Sodexo Stop Hunger Foundation Dinner and receive a \$5,000 grant for the hunger charity of their choice. (I was a 2016 award winner and it is still the best work honor I have ever received)
- Sodexo, Inc. funds all administrative costs for the Sodexo Stop Hunger Foundation so all money raised goes to help those in need. Since its inception, the Foundation has granted more than \$32 million to help end childhood hunger in the United States.



Aramark and SUNY Auxiliary Services - Recommendations and Best Practices for Long-term Solutions to Address Food Insecurity

In order to develop repeatable solutions to address food insecurity, Aramark collaborates with stakeholders to develop and support an effective plan to address the needs of students on campus. Paths forward need to not only provide food to those who need it most, but must also address a number of factors tied to the availability of appropriate resources and individual environments. To design the right solution, we must first understand the specific conditions at each campus location and take into account perspectives from all stakeholders, including students, nonprofits, administration, and food service.

We have created a number of practices that in turn have provided turnkey solutions and have developed additional custom solutions that meet the specific needs of local stakeholders in other locations.

We are pleased to present this information in a consultative fashion to the State University of New York for additional dialogue on how each campus can approach this problem. The following recommendations are only a sample of some

of our best practices. It is highly recommended that each campus continues to work with their local stakeholders to create additional innovative solutions to benefit their communities.

Turnkey Solutions

The following practices are implemented in dozens of campus locations and have proven simple and effective. Our operators have access to details in our proprietary Aramark Addressing Food Insecurity Toolkit.

Food Donations

- Aramark's Food Donation Program provides a way to donate unused, unserved food to qualified nonprofit organizations, including student groups and the local campus community.

Pantry Support:

- Aramark donates funds, food items, or space to university-managed food pantries. We work with stakeholders to review the best approach for each campus.

Meal Swipe and Declining Balance Donations:

- In partnership with third-party organizations such as Swipe Out Hunger, we provide opportunities for students to donate meal plan swipes or dollars to students in need.

Custom Solutions

Increase Access:

- Low-cost grocery stores on campus
- Expanded hours of operation
- Host farmers markets or CSA pickup locations
- Provide transportation to regional farmers markets

Leverage Technology:

- Allow for 24/7 access with self-checkout, kiosk, and mobile platforms
- Centralized email address for community to bring attention to food security concerns in individuals
- Education and Engagement:
- Develop training for campus community to identify signs of food insecurity

Innovate:

- Family-style dinners for underserved populations such as commuters or graduate students and their families, encourage taking leftovers for additional meal
- Provide backpack programs for commuter students
- Create dining plans that allow ALL students on campus to participate, completely removing any stigma associated with food insecurity

APPENDIX

Appendix A.

Addressing Student Hunger Across the SUNY System

The Food Insecurity Task Force Quarterly Reports can be found on our webpage at: <https://www.suny.edu/foodinsecurity>

Refer to Quarterly Report: [March 2019 SUNY 64 Strong!](#)

Appendix B.

Strategic Partnerships

Office of Governor
Office of the Comptroller
Office Diversity, Equity, and Inclusion
Office of Community Colleges and Education Pipeline
Office of Finance and Budget
Office Temporary Disability Assistance (OTDA)
New York State Department of Agriculture and Markets
Auxiliary Services Corporation
Auxiliary Services SUNY Geneseo
Aramark
City Harvest
Chartwells
Council on Hunger and Food Policy
Deans of Students
Dedicated Faculty and Staff
Donor Community
Food Bank Association of New York State
Food Bank Central New York
Food Bank Southern Tier
Food Bank for Westchester
Food Bank Western New York
Food Pantries Capital District

Foodlink
Friends of the College/University
Graduate Student Organizations
Hope Center
Hunger Solutions New York
Island Harvest Food Bank for Long Island
Leanpath
Local Community Partners
Local Farmers
Long Island Cares, Inc.
Project Management Office
Regional Food Bank of Northeastern New York
Single Stop
Sodexo Education
Sodexo Foundation
Student Government Organizations
SUNY Impact Foundation
SUNY Office of Student Financial Aid Services
SUNY Student Assembly
Swipe Out Hunger
Vice Presidents for Student Affairs
West Side Campaign Against Hunger

Appendix C.

Available Resources

- SNAP Enrollment Assistance
- Nutrition Workshops and Education
- Resource Referrals
 - Employment services
 - Housing support
 - Food Pantry finders
 - Federal Entitlement Programs
- HEAP (heating assistance)
- WIC
- Medicaid Enrollment
- Child Care Assistance
- Public Assistance - TANF etc.
- Other services such as car repair, Health Insurance and medical services, and other resources

Key partners assisting with resources on and off campuses include:

- Hunger Solutions, New York
- Feeding NYS (formerly the Food Bank Association of NYS)
- Cornell Cooperative Extension
- NYS Office of Temporary and Disability Assistance
- EOC's Educational Opportunity Centers
- Catholic Charities
- Community-based organizations in each community

Annabel's Grocery (Cornell) - an example of a bulk item food pantry that accepts donations and is open to students. Many of the bulk items are collected at various department, college, and university wide food drives.

<https://anabelsgrocery.org/>

McGraw Community Food Pantry (Cornell) in partnership with the Southern Tier Food Bank, Food donations come from the Food Bank, and eligible students are given a card with a certain amount of points on it to redeem throughout the month for food bank supplies.

Appendix D.

Online Resources

[CUNY: Ending Food Insecurity At CUNY. A Guide for faculty and staff](#)

Mass Legal Services: [Strategies to Reducing Hunger On MA Campus](#)

US Government Accountability Office: [Better Information Could Help Eligible College Students Access Federal Food Assistance Benefits](#)

Making a Difference on UC Campuses: [Action plans](#) for all 10 UC campuses to combat food insecurity to improve the academic success of over 100,000 students.

Food Research and Action Center: [Making WIC Work Better](#) (see p44-45)

National WIC Association [Community Needs Assessment Checklist](#) and research report on [Understanding Young Parents](#)

<https://living.cornell.edu/dine/whoweare/swipe-out-hunger.cfm>

<https://www.cornellfoodrecoverynetwork.com/>

<https://www.icarol.info/ResultDetails.aspx?org=2383&agencynum=22698878>

<https://dos.cornell.edu/first-generation-low-income-student-support/access-fund>

Example: <http://ccetompkins.org/food/food-assistance-programs>; Overview: <https://cce.cornell.edu/program/nutrition>

<https://hungersolutionsny.org/what-we-do/our-programs/nutrition-outreach-and-education-program-noep/>

SNAP Online Pre-screening tool: <https://hungersolutionsny.org/snap-help-long-island/>

https://www.aarp.org/content/dam/aarp/aarp_foundation/2016-pdfs/FoodSecurityScreening.pdf;

<http://www.frac.org/wp-content/uploads/frac-aap-toolkit.pdf>

Special Acknowledgement

It is with sincere gratitude that we offer a word of thanks to the following individuals that helped the Food Insecurity Task Force meet our collective goal to effectively address student hunger on our campuses: Lisa Irving, Linda Bopp, Sherry Tomasky, Susan Zimet, Ehle Scratcher, and Julie Suarez.




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